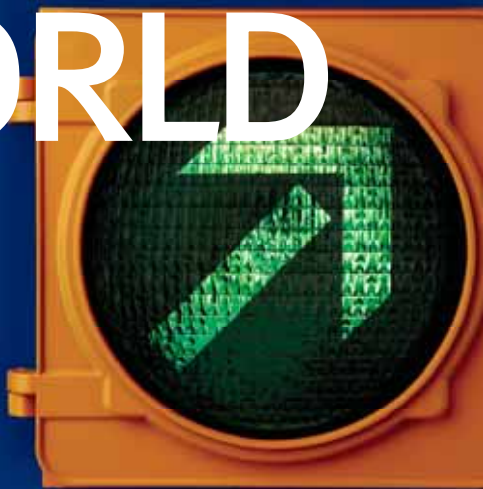


NEW ENERGY WORLD



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DUBLIN 14-15 JUNE 2010

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Welcome to Dublin !



We are delighted that EURELECTRIC has chosen Dublin as the venue for its 2010 Convention. This forum provides Europe's energy utilities with a unique opportunity to share their ideas and analysis on how to advance the electricity industry for the benefit of consumers and economies everywhere.

This year's convention is of particular importance, given the recent prevailing difficult economic conditions and the unprecedented challenges facing us all. The Convention allows the energy players to assess the electricity sector's current position, investigate the latest technological developments, map out greater integration and continue our quest for energy conservation and the means of urgently dealing with climate change.

I am, of course, particularly glad that our guests from across Europe have, at the same time, the opportunity to visit our capital city and experience the genuine warmth of an Irish welcome.



Padraig McManus
Chief Executive Officer
ESB

Welcome to EURELECTRIC's Annual Convention and Conference



EURELECTRIC's annual convention and conference in Dublin on 14-15 June 2010 is the industry association's first climate-neutral event. EURELECTRIC will offset the foreseen CO₂ emissions of the 2010 convention (based on figures from last year's convention) through cooperation with the non-profit foundation "myclimate", in Switzerland.

The EURELECTRIC conference will focus on the proactive role played by the electricity industry in the new energy world in achieving a more efficient, carbon-neutral, secure and competitive energy economy. Political support and leadership, based on a functioning market, is crucial in this regard and governments must play their part in fostering industry goals.

A new paradigm shift on the demand side is also vital to encourage an "energy-efficiency culture" across our society.

I look forward to welcoming you, along with our Irish hosts, to Dublin in June.



LARS G. JOSEFSSON
President of EURELECTRIC

OVERVIEW OF EVENTS

MONDAY 14 JUNE 2010

TIME	MEETING	LOCATION
08.00	Registration	RDS
09.00-12.30	SESSION I	Concert Hall
10.25	Exhibition Interventions – “Elements of the New World” Presentations by: - Delta Energy & Environment - IHS CERA - myclimate	Exhibition Hall
10.25-11.00	Coffee Break	Exhibition Hall
12.30-14.00	Lunch	Exhibition Hall
12.45	Press Conference	Merrion Room
14.00-17.00	SESSION II	Concert Hall
15.20	Exhibition Interventions – “Elements of the New World” Presentations by: - ENTSO-E - Landis & Gyr - IBM	Exhibition Hall
15.20-15.50	Coffee Break	Exhibition Hall
19.30	Buses depart	Lobby of each hotel
20.00	Gala dinner	O’Reilly Hall UCD

TUESDAY 15 JUNE 2010

TIME	MEETING	LOCATION
08.30	Registration	RDS
09.00-12.00	SESSION III	Concert Hall
10.00-12.30	Exhibition Interventions – “Elements of the New World” Presentations by: - Ormazabal - GE - ABB Power System Division	Exhibition Hall
10.00-10.30	Coffee Break	Exhibition Hall
12.00-13.30	Lunch	Exhibition Hall
13.30-14.00	Presentation of EURELECTRIC Award	Concert Hall
14.00-16.15	EXECUTIVE FORUM	Concert Hall
16.30	Shuttle Buses depart for the airport	

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To find out more about how we can work with you to optimise the potential of your energy assets visit us at stand A1 at EURELECTRIC's annual convention and conference.

www.esbi.ie



DAY 1

MONDAY 14 JUNE 2010

9.00 ▶ 17.00



When you succeed, we succeed.

We are the leading provider of consulting services to Europe's energy markets, with energy market specialists located in 15 offices across 12 countries in Europe

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e-mail: consulting.energy.uk@poyry.com

website: www.poyry.com

SESSION I

The Clean Energy Paradigm: meeting the climate challenge together

EURELECTRIC has committed to achieving a carbon-neutral power supply by 2050 and has formally called upon European and national policy-makers to help achieve this goal. Effective carbon markets and the development and diffusion of low-carbon technologies are crucial in this respect, and the regulatory and industry requirements on the greening of the global economy will be key elements of the climate debate.

SESSION II

Reaching the Customer: from regional wholesale to seamless retail markets

Across Europe harmonization of Wholesale markets and TSO roles are ongoing. On DSO roles and Retail processes, more now needs to be done to establish an efficient market flowing from wholesale to retail and providing the final customers with choice, ease-of-use and competitive offers. Smart grids will change the retail market and provide new opportunities for DSOs, retailers, new players and the consumer. The DSO will have an instrumental role in providing fair and non discriminatory network capacity, metering and, in close interaction with suppliers, smooth functioning processes for switching of supplier. Suppliers will compete amongst each other to offer a large range of contracts at competitive prices. As competition also brings increased interaction, and in order to ease the processes for the customers, the supplier will act as the sole contact point.

Session keynote speeches will be followed by 2-3 focused presentations – *in the exhibition hall* – aimed at demonstrating practical examples of “new energy world” projects and developments under way. This will be followed by a panel debate, with questions structured around an e-voting session with the audience.

SPEAKERS & PANELLISTS DAY 1

WELCOME & OPENING



LARS G. JOSEFSSON
President of EURELECTRIC
Former CEO of Vattenfall



COUNCILLOR EMER COSTELLO
Lord Mayor of Dublin

SESSION I



CHARLES E. BAYLESS
Retired Chief Executive
Illinois Power, and Tucson Electric Power



SERGE COLLE
Head of the BeLux Resources Practice
Accenture



FULVIO CONTI
Vice President of EURELECTRIC
CEO & General Manager of Enel S.p.A



BRIAN COWEN T.D.
An Taoiseach



ED CROOKS
Energy Editor
Financial Times



MARTIN CROUCH
Co-chair, CEER Sustainable
Development Task Force
Director, European Strategy, Ofgem



JOS DELBEKE
Director General
DG Climate Action, European Commission



MICHAEL HOGAN
Power Programme Director
European Climate Foundation



Wang MIN
Senior Advisor to President,
State Grid Corporation of China (SGCC)



ALAN SVOBODA
Executive Director Sales and Trading, CEZ, a.s.

SESSION II



JON C. ARNOLD
Managing Director, Worldwide Power
and Utilities
Microsoft Corporation



GUIDO BARTELS
Chairman of GridWise Alliance
General Manager Energy & Utilities IBM



MICHÈLE BELLON
President
ERDF



PETER BIRKNER
Chairman of EURELECTRIC Networks Committee
Managing Director of RWE Rhein-Ruhr
Netzservice GmbH



RUPA DEVI SINGH
Managing Director & CEO
Power Exchange India Ltd



PHILIP LOWE
Director General
DG Energy, European Commission



GUNNAR LUNDBERG
Chairman of EURELECTRIC Markets Committee
Vice President – Regulatory Affairs Vattenfall AB



ALBERTO POTOTSCHNIG
Deputy Chairman
Mercados – Energy Markets International



JUKKA RUUSUNEN
Vice President
ENTSO-E



ANDREAS UMBACH
President & COO
Landis+Gyr AG



JORGE VASCONCELOS
Chairman New Energy Solutions
NEWES

PROGRAMME DAY 1

OPENING SESSION

09.00

Welcome

LARS G. JOSEFSSON
President of EURELECTRIC
Former CEO of Vattenfall

09.05

Opening Address

COUNCILLOR EMER COSTELLO
Lord Mayor of Dublin

SESSION I

THE CLEAN ENERGY PARADIGM:
MEETING THE CLIMATE CHALLENGE TOGETHER

CHAIRMAN & MODERATOR

Ed CROOKS
Energy Editor
Financial Times

KEYNOTE SPEECHES:

09.25

**THE EU 2050 VISION:
TOWARDS THE MOST CLIMATE-FRIENDLY
REGION IN THE WORLD**

Jos DELBEKE
Director General
DG Climate Action, European Commission

09.45

**GREENER INDUSTRY PATHWAYS:
EUROPEAN AND INTERNATIONAL
COMMITMENTS**

Fulvio CONTI
Vice President of EURELECTRIC
CEO and General Manager of Enel S.p.A

10.05

**A CLIMATE OF CHANGE:
NEW CHALLENGES FOR CHINA**

Wang MIN
Senior Advisor to President
State Grid Corporation of China (SGCC)

10.25-11.00

Coffee Break

**EXHIBITION INTERVENTIONS –
“ELEMENTS OF THE NEW WORLD”**

René ESTERMANN

CEO
myclimate – The Climate Protection Partnership

Michael BROWN

Director
Lindsay SUGDEN
Analyst
Delta Energy & Environment

Fabien ROQUES

Director, European Power
IHS Cambridge Energy Research Associates

11.00-11.15

Address by An Taoiseach

BRIAN COWEN T.D.

11.15-12.30

PANEL DEBATE

(INTRODUCED BY ELECTRONIC VOTING)

SERGE COLLE

Head of the BeLux Resources Practice
Accenture

Keynote speakers + Additional panellists

Michael HOGAN

Power Programme Director
European Climate Foundation

Martin CROUCH

Co-chair, CEER Sustainable Development TF
Director, European Strategy, Ofgem

Alan SVOBODA

Executive Director Sales and Trading,
CEZ, a.s.

Charles E. BAYLESS

Retired Chief Executive
Illinois Power, and Tucson Electric Power

12.30

Lunch

12.45-13.15

Press Conference

**AUDIENCE INVOLVEMENT IN PANEL DISCUSSIONS.
FEEDBACK THROUGH ELECTRONIC VOTING.**

PROGRAMME DAY 1

SESSION II

REACHING THE CUSTOMER: FROM REGIONAL WHOLESALE TO SEAMLESS RETAIL MARKETS

CHAIRMAN & MODERATOR

Jorge VASCONCELOS
Chairman, New Energy Solutions
NEWES

KEYNOTE SPEECHES:

14.00

EXPERIENCES OF THE INDIAN POWER MARKET AS THE SAME MOVES FROM A REGULATED TO A COMPETITIVE POWER MARKET
Rupa DEVI SINGH
Managing Director & CEO
Power Exchange India Ltd

14.20

EU REGIONAL INTEGRATION – PROGRESS AND PROSPECTS
Philip LOWE
Director General
DG Energy, European Commission

14.40

SMART METERING AS ENABLER FOR HOME AUTOMATION AND CUSTOMER INTERACTION
Jon C. ARNOLD
Managing Director, Worldwide Power and Utilities
Microsoft Corporation

15.00

DSO AS FACILITATOR OF SMART RETAIL MARKETS
MICHÈLE BELLON
President
ERDF

15.20-15.50

Coffee Break

EXHIBITION INTERVENTIONS – “ELEMENTS OF THE NEW WORLD”

Jukka RUUSUNEN
Vice President
ENTSO-E

Andreas UMBACH
President and COO
Landis+Gyr AG

Antonio PIRES SANTOS
Energy & Utilities Industry Leader
SouthWest Europe
IBM

15.50-17.00

PANEL DEBATE
(INTRODUCED BY ELECTRONIC VOTING)
SERGE COLLE
Head of the BeLux Resources Practice
Accenture

Keynote speakers + Additional panellists

Jukka RUUSUNEN
Vice President
ENTSO-E

Alberto POTOTSCHNIG
Deputy Chairman
Mercados - Energy Markets International

Gunnar LUNDBERG
Chairman of EURELECTRIC Markets Committee
Vice President – Regulatory Affairs Vattenfall AB

Andreas UMBACH
President and COO
Landis+Gyr AG

Guido BARTELS
Chairman of GridWise Alliance
General Manager Energy & Utilities IBM

Peter BIRKNER
Chairman of EURELECTRIC Networks Committee
Managing Director of RWE Rhein-Ruhr
Netzservice GmbH

17.00

End of Day 1

AUDIENCE INVOLVEMENT IN PANEL DISCUSSIONS.
FEEDBACK THROUGH ELECTRONIC VOTING.

DAY 2

TUESDAY 15 JUNE 2010

9.00 ▶ 16.15

SESSION III

RES: breaking the inertia

The session will focus on conditions under which the 2020 RES target can be reached in the most cost-efficient way, touching upon the expected technological development, the issue of market integration, grid development, balancing and regulatory issues, including permitting.

EXECUTIVE CEO FORUM

Building the New Energy World: smart, clean, secure

The forum will provide a platform for CEOs to debate the state of the business focussing on three key priorities: CO₂, security of supply, liberalization. CEOs will focus primarily on the innovation and transformation needed at regulatory and industry level to achieve the EU and EURELECTRIC targets around CO₂ emission reduction, whilst also satisfying other requirements such as shareholder return and security of supply.

Session keynote speeches will be followed by 2-3 focused presentations – *in the exhibition hall* – aimed at demonstrating practical examples of “new energy world” projects and developments under way. This will be followed by a panel debate, with questions structured around an e-voting session with the audience.

The CEO Forum will kick-off with an EURELECTRIC Award presentation.



Focus on Medium Voltage

Ormazabal has established the Sustainable Development as an objective within all its activities.

- > 15 GW of renewable energy capacity installed (wind & solar power).
- > 600 solar power plants
- > 8 years of OFFSHORE experience
- > 200 installed wind farms in over 25 countries as to 2008
- OFFSHORE power capacity world leader: 80 % of the global market share.



www.ormazabal.com

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 **ORMAZABAL**
Focus on Medium Voltage

SPEAKERS & PANELLISTS DAY 2

SESSION III



RICARDO CORDOBA
President
GE Energy Western Europe



IAN CRONSHAW
Head of Energy Diversification Division
IEA



HENRY EDUARDES-EVANS
Managing Editor, Power in Europe
Platt's



GIAN-MARIA FERRERO
Vice President
SunPower



IAN MARCHANT
CEO
Scottish and Southern Energy



HILDEGARD MÜLLER
Chair of the Executive Board
BDEW



JERRY O'SULLIVAN
Executive Director
ESB Networks



STEPHEN WOODHOUSE
Director
Pöyry Energy Consulting

PRESENTATION OF EURELECTRIC AWARD



PAUL BULTEEL
European Electricity Ambassador
for EURELECTRIC

EXECUTIVE FORUM



CHARLES E. BAYLESS
Retired Chief Executive
Illinois Power, and Tucson Electric Power



LEONHARD BIRNBAUM
Member of the Executive Board of RWE AG



LUCA F. CESARI
Global Managing Director,
Utilities Industry Group
Accenture



LARS G. JOSEFSSON
President of EURELECTRIC
Former CEO of Vattenfall



IAN MARCHANT
CEO of Scottish and Southern Energy



PADRAIG MCMANUS
Chief Executive Officer
ESB



BRADLEY PAGE
Chief Executive Officer of ESAA



HANS TEN BERGE
Secretary General of EURELECTRIC

PROGRAMME DAY 2

SESSION III

RES: BREAKING THE INERTIA

CHAIRMAN & MODERATOR

Henry EDWARDES-EVANS
Managing Editor
Power in Europe, Platts

KEYNOTE SPEECHES:

09.00

RES STRATEGIES AND OUTLOOK
IN A LOW-CARBON ENERGY FUTURE
Ian CRONSHAW
Head of Energy Diversification
IEA

09.20

REACHING RES TARGETS – WHAT ARE THE
CRITICAL SUCCESS FACTORS?
Stephen WOODHOUSE
Director
Pöyry Energy Consulting

09.40

RES – OUR VISION AND DELIVERY
Jerry O’SULLIVAN
Executive Director
ESB Networks

10.00-10.30

Coffee Break

EXHIBITION INTERVENTIONS –
“ELEMENTS OF THE NEW WORLD”

Roberto FERNANDEZ MEDRANO
Renewables Energy Development Area Manager
ORMAZABAL

Claes RYTOFT
Group Senior Vice President
CTO, ABB Power Systems Division

Ricardo CORDOBA
President
GE Energy Western Europe

10.30-12.00

PANEL DEBATE
(INTRODUCED BY ELECTRONIC VOTING)
SERGE COLLE
Head of the BeLux Resources Practice
Accenture

Keynote speakers + Additional panellists

Gian-Maria FERRERO
Vice President
SunPower

Ian MARCHANT
CEO
Scottish and Southern Energy

Hildegard MÜLLER
Chair of the Executive Board
BDEW

Ricardo CORDOBA
President
GE Energy Western Europe

12.00

Lunch

AUDIENCE INVOLVEMENT IN PANEL DISCUSSIONS.
FEEDBACK THROUGH ELECTRONIC VOTING.

13.30

EURELECTRIC Award

Paul BULTEEL
European Electricity Ambassador for
EURELECTRIC



The EURELECTRIC Award, inaugurated in Barcelona in 2008, honours companies or persons that have made a pioneering contribution towards revolutionizing the operations, processes, technologies or products of the electricity industry.

The field includes intensive research and development activities that have thrown up exciting innovations based on intelligent electrification at all stages of the business process – manufacture, warehousing, office operations, buildings management, sales, despatching, transportation etc.

Low-carbon technologies and efficient electrotechnologies aimed at controlling greenhouse gas emissions, and at the same time ensuring secure energy supply at reasonable costs through a competitive market system, clearly also fall within the scope of the Award.

Previous winners include:

- Toyota, for its plug-in hybrid vehicle technology
EURELECTRIC Convention, Barcelona - 2008
- British Liberal Democrat MEP Chris Davies, for his commitment to recognising the need for a solid regulatory framework for Carbon Capture and Storage (CCS) technologies
EURELECTRIC Convention, Bucharest - 2009

EXECUTIVE FORUM

BUILDING THE NEW ENERGY WORLD:
SMART, CLEAN, SECURE

CHAIRMAN & MODERATOR

Hans ten BERGE
Secretary General
EURELECTRIC

14.00

KEYNOTE SPEECH:
BALANCING THE COST OF LOW CARBON
TRANSITION

Luca CESARI
Global Managing Director, Utilities Industry Group
Accenture

14.20-16.00

PANEL DEBATE
(INTRODUCED BY ELECTRONIC VOTING)
SERGE COLLE
Head of the BeLux Resources Practice
Accenture

Lars G. JOSEFSSON
President of EURELECTRIC
Former CEO of Vattenfall

Leonhard BIRNBAUM
Member of the Executive Board
RWE AG

Padraig MCMANUS
Chief Executive Officer
ESB

Charles E. BAYLESS
Retired Chief Executive
Illinois Power, and Tucson Electric Power

Bradley PAGE
Chief Executive Officer
Energy Supply Association Australia (ESAA)

Ian MARCHANT
CEO
Scottish and Southern Energy

16.00

WRAP UP AND CONCLUSIONS

Lars G. JOSEFSSON
President of EURELECTRIC
Former CEO of Vattenfall

16.15

End of Conference

AUDIENCE INVOLVEMENT IN PANEL DISCUSSIONS.
FEEDBACK THROUGH ELECTRONIC VOTING.

ESB ecars

Leading the charge



Visit us at the ESB exhibition stand A1



The 2010 annual convention and conference in Dublin is EURELECTRIC's first climate-neutral event. EURELECTRIC will offset the foreseen CO₂ emissions of the 2010 convention* through cooperation with the non-profit foundation "myclimate", based in Switzerland.

myclimate supports and develops carbon offset projects around the world. Most international projects are in developing and threshold countries - Africa, Latin America and Asia.

Climate-impacting emissions generated by the EURELECTRIC conference will be offset by replacing climate-affecting fossil energy sources with renewable energy sources or energy efficient technologies in the aforementioned countries.

For further information, visit the myclimate website www.myclimate.org.

EXHIBITORS

This year's annual convention and conference in Dublin will address some of the most pressing EU energy and climate challenges for industry for the 2020-2050 horizon. For each session, a parallel exhibition, "Elements of the New World" will demonstrate practical examples of new energy world projects and developments underway.

SESSION I

THE CLEAR ENERGY PARADIGM: MEETING THE CLIMATE CHALLENGE TOGETHER



CERA



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SESSION II

REACHING THE CUSTOMER: FROM REGIONAL WHOLESALE TO SEAMLESS RETAIL MARKETS



SESSION III

RES: BREAKING THE INERTIA



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ORGANISATIONAL ISSUES

CONFERENCE VENUE

Royal Dublin Society (RDS)
Ballsbridge
Dublin 4

INTERNET CORNER

Computer and Internet connections are available for the delegates. The Internet Corner will be located in the exhibition hall, and will be open during conference hours.

ENHANCED NETWORKING OPPORTUNITIES

In order to facilitate opportunities for contacts between delegates during the Conference, we have created the Information Desk, where you can post a message to the person you wish to contact. We will make sure your message will be delivered to this person.

PRESENTATION & HIGHLIGHTS

The presentations will be available following the conference on EURELECTRIC's Internet site (<http://www.eurelectric.org>) and highlights of the debates will appear soon afterwards. Participants will be sent an email notification once they are available.

The login and password will be made available at the conference.

AIRPORT SHUTTLE

A bus will depart at 16h30 from outside the RDS to Dublin airport.



2008 Cigre Session

Palais des Congrès de Paris



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22nd to 27th August 2010

Cigre Session

43

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INTERNATIONAL COUNCIL ON LARGE ELECTRIC SYSTEMS
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ACKNOWLEDGEMENTS

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- Marc DENYS
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- Emily O'LEARY
Event Coordinator, EURELECTRIC

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EGL AG
SWITZERLAND

ALDERS HANS

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Microsoft
UNITED STATES

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Directors
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Head of European Affairs
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UNITED STATES

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Retired Chief Executive,
Illinois Power, and Tucson
Electric Power
UNITED STATES

BECHAR NACER

Engineer
SONELGAZ
ALGERIA

BECKER MARKUS

European Energy Policy
Executive
GE Europe NV
BELGIUM

BECKER ROMAIN

CEO
CREOS LUXEMBOURG S.A.
LUXEMBOURG

BEDFORD EMMA-LOUISE

Assistant - Energy Policy &
Generation Unit
EURELECTRIC

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President
ERDF
FRANCE

BELMANS RONNIE

President of UIE
Katholieke Universiteit
Leuven - KUL
BELGIUM

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Manager
Microsoft Corporation
UNITED STATES

BETZ PETER

Member of the Board
Swiss Electricity Industry
Association (SEIA)
SWITZERLAND

BIGLIANI ROBERTA MARIA

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Energy Insights
ITALY

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Technical Managing Director
RWE Rhein-Ruhr Netzservice
GmbH
GERMANY

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RWE AG
GERMANY

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Engineering International
PennWell
UK

BLADH CECILIA

Coordinator, EURELECTRIC
Vattenfall AB
SWEDEN

BLANQUET AURELIO

Director, Automation and
Telecontrol
EDP DISTRIBUIÇÃO, Energia
S.A.
PORTUGAL

BRIGLOVICS GÁBOR

CEO of the Gas Turbine Power
Plant Csepel
Alpiq Csepel Kft.
HUNGARY

BRODACH GEORG

Senior VP
ABB Europe
BELGIUM

BROMLEY NIGEL

Chief Executive
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UK

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EURELECTRIC IN BRIEF

BECOME A BUSINESS ASSOCIATE MEMBER



The Union of the Electricity Industry - EURELECTRIC is the sector association representing the common interests of the electricity industry at pan-European level, plus its affiliates and associates on several other continents.

EURELECTRIC's mission is to contribute to the development and competitiveness of the electricity industry and to promote the role of electricity in the advancement of society.

As a centre of strategic expertise, EURELECTRIC identifies the common interests of its Members and, through research into the marketplace, technologies, legislation, etc, assists them in formulating common solutions to be implemented and in coordinating and carrying out the necessary action. To that end, it also acts in liaison with other international associations and organisations, recognising their specific missions and responsibilities.

Within the European Union, EURELECTRIC represents the electricity industry in public affairs, in particular in relation to the EU legislative institutions in order to promote the interests of its Members at a political level.

EURELECTRIC's Full Member structure is based on national representation, via the national electricity association, where such a body exists, or the leading electricity enterprise in each country. Currently there are 33 Full Members, including all 27 EU Member States, current applicants negotiating to join the Community, plus other European OECD countries.

Membership is enriched by European and International Affiliate Members representing the electricity industry across the rest of Europe, in the Mediterranean basin and on other continents and by Business Associate Members from other sectors with stakeholder links to or interest in the electricity industry.

WHO WE ARE

- ▶ A PAN-EUROPEAN ELECTRICITY INDUSTRY ASSOCIATION
- ▶ CORE MEMBERSHIP IN 33 EUROPEAN COUNTRIES
- ▶ EUROPEAN AND INTERNATIONAL AFFILIATES AND ASSOCIATES WORLDWIDE
- ▶ BUSINESS ASSOCIATE MEMBERS FROM A VARIETY OF SECTORS:
 - *Electrical equipment manufacturing & supply*
 - *Energy trading*
 - *Energy software, products and services*
 - *Management consulting*
 - *Banking & finance*
 - *Insurance...*


WHAT BENEFITS?

- ▶ ACCESS TO REAL-TIME AND ACCURATE INFORMATION ON EU POLICIES IMPACTING OUR SECTOR
- ▶ AUTHORITATIVE STUDIES AND REPORTS DRAFTED BY INDUSTRY EXPERTS
- ▶ STATISTICAL REFERENCE DATA AND FORECASTS
- ▶ EXCELLENT NETWORKING OPPORTUNITIES
- ▶ PRIVILEGED USE OF AN INFORMATION-PACKED WEBSITE
- ▶ CROSS-LINKS TO MEMBERS' WEBSITES

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NOTES



EURELECTRIC

ANNUAL CONVENTION & CONFERENCE 2011

Stockholm - Sweden
13-14 JUNE 2011

Hosted by:



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ELECTRICITY FOR EUROPE

Union of the Electricity Industry - EURELECTRIC

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